Table of Contents

Matamoros Location ..................................................................................................................... 1
    Distances to key Cities/Ports ................................................................................................. 2
Matamoros Logistics .................................................................................................................... 3
Matamoros Industrial Infrastructure ............................................................................................. 5
    Industrial Parks ...................................................................................................................... 6
    Alianza Industrial Park ......................................................................................................... 6
    CIMA Industrial Park ........................................................................................................... 7
    CYLSA Industrial Park .......................................................................................................... 8
    FINSA del Norte Industrial Park ......................................................................................... 9
    FINSA Oriente Industrial Park ............................................................................................ 10
    FINSA Poniente Industrial Park .......................................................................................... 10
    Las Ventanas Industrial Park .............................................................................................. 11
    Prologis Industrial Park ....................................................................................................... 11
Labor ........................................................................................................................................... 12
Industrial Sectors ....................................................................................................................... 14
    Automotive .......................................................................................................................... 14
    Metal Fabrication ............................................................................................................... 15
    Advance Technology .......................................................................................................... 16
    Medical ............................................................................................................................... 17
    Office Location .................................................................................................................... 18
Matamoros is one of the key border crossings into the main markets of Central Mexico, as well as the conventional route to Eastern portions of the United States. On the American side, Matamoros has a direct link with US Highways 77 and 83 (future home of I-69). On the Mexican side, the city connects with the newly renovated Mexican Interstate Highways 101 and 40:
## Matamoros – Distances to Key Cities/Ports

<table>
<thead>
<tr>
<th>Mexico Main Cities</th>
<th>Km</th>
<th>Miles</th>
</tr>
</thead>
<tbody>
<tr>
<td>Reynosa, Tamaulipas</td>
<td>86</td>
<td>53</td>
</tr>
<tr>
<td>Nuevo Laredo, Tamaulipas</td>
<td>336</td>
<td>208</td>
</tr>
<tr>
<td>Monterrey, N.L.</td>
<td>296</td>
<td>183</td>
</tr>
<tr>
<td>Saltillo, Coahuila</td>
<td>377</td>
<td>235</td>
</tr>
<tr>
<td>Tijuana, Baja California</td>
<td>2518</td>
<td>1561</td>
</tr>
<tr>
<td>Queretaro, Qro.</td>
<td>1000</td>
<td>620</td>
</tr>
<tr>
<td>San Luis Potosi, SLP</td>
<td>808</td>
<td>501</td>
</tr>
<tr>
<td>Cd. Juarez, Chih</td>
<td>1454</td>
<td>901</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>US Main Cities</th>
<th>Km</th>
<th>Miles</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tulsa, OK</td>
<td>1360</td>
<td>850</td>
</tr>
<tr>
<td>Atlanta, GA</td>
<td>1862</td>
<td>1154</td>
</tr>
<tr>
<td>Austin, TX</td>
<td>570</td>
<td>353</td>
</tr>
<tr>
<td>Chicago, IL</td>
<td>2445</td>
<td>1515</td>
</tr>
<tr>
<td>Dallas, TX</td>
<td>883</td>
<td>547</td>
</tr>
<tr>
<td>Detroit, MI</td>
<td>2793</td>
<td>1734</td>
</tr>
<tr>
<td>Houston, TX</td>
<td>576</td>
<td>357</td>
</tr>
<tr>
<td>Los Angeles, CA</td>
<td>2631</td>
<td>1631</td>
</tr>
<tr>
<td>Nueva York, NJ</td>
<td>3393</td>
<td>2103</td>
</tr>
<tr>
<td>San Antonio, TX</td>
<td>452</td>
<td>280</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Ports</th>
<th>Km</th>
<th>Miles</th>
</tr>
</thead>
<tbody>
<tr>
<td>Altamira</td>
<td>483</td>
<td>300</td>
</tr>
<tr>
<td>Manzanillo</td>
<td>1447</td>
<td>899</td>
</tr>
<tr>
<td>Lazaro Cardenas</td>
<td>1530</td>
<td>955</td>
</tr>
</tbody>
</table>
Matamoros Logistics

Highway
Matamoros is a major border crossing region connecting Central Mexico to routes oriented toward the Central and Eastern portions of the US.

Matamoros has three international bridges:

- The **B&M International Bridge** is one of the oldest bridges along the US-Mexico border, and the only local crossing for rail (with service provided by Union Pacific and "Transportacion Ferroviaria Mexicana"). It was expanded in 1997, and is primarily geared toward automotive, bicycle, and rail traffic.

- The **International Gateway Bridge** offers two lanes in each direction. This is primarily used for foot traffic and tourism.

- The newest of the bridge access points, the **Veterans/Los Tomates International Bridge**, is a main route of entry for pedestrian, personal vehicle, and light to heavy industrial truck traffic. Approximately 2,000 trucks cross this bridge daily.

- The last crossing, the **Los Indios Free Trade Bridge** features direct access to the Los Indios Industrial Park. It is primarily a cargo crossing, but also car tourists headed to Monterrey.

Depending on the number of axles, bridge tolls cost approximately $8 to $20 per trip for commercial crossings.

Sea Ports
Immediately adjacent to Matamoros on the US side is the Port of Brownsville – the end of a 17 mile (27 kilometers) channel that meets the Gulf of Mexico at the Brazos Santiago Pass and provides access to the Inland Waterway System of the United States.

Open since 1936, the Port of Brownsville is located 2 miles (3 kilometers) from the City of Brownsville, and lies adjacent to the Rio Grande River. 47% of the cargo products shipped through the Port were iron and steel.

Transportation

The approximate amount covered in a US. Customs brokerage agency can be broke down in three parts:

- Per trailer/conveyance (entry) $35.00
- Preparation of other gov't agency forms (fcc, epa.,d.o.t.) $30.00
- Haz-mat surcharge $50.00
The approximate amount covered in a Mexican Customs brokerage agency can be broke down in

Definitive exports
- preparation of export bill of lading (per bill of lading) $75.00
  - includes pre validation of bill of lading
  - Mexican brokers fees 0.36% of the value of the merchandise with a $10.00 min.

Temporary exports (finished goods) $50.00
- preparation of export bill of lading (consolidated bill of lading)
  - includes pre validation and brokers fees

Temporary exports (machinery and equipment) $60.00
- preparation of export bill of lading
  - includes pre validation and brokers fees

At the time your product gets to the border and has to cross over an international trade bridge the cost is somewhat average:

Cross-border drayage
- Brownsville, Texas to Matamoros, Mexico (per shipment) $120.00
- Matamoros, Mexico to Brownsville, Texas (per shipment) $120.00

By getting quotes on moving the product from Brownsville to Tulsa or Houston, the information we received recently on this matter from various transportation and logistics on an average is:
- Brownsville to Houston Texas $850.00
- Brownsville to Tulsa Oklahoma $1,800.00
Matamoros – Industrial Infrastructure

Matamoros has eight major industrial parks, with two additional parks currently in construction.

Map of Matamoros Industrial Parks
Industrial Parks – Overview

1 - Alianza Industrial Park

Contact: Andres Garcia

Phone: US (956) 546-1369

Area: 27.0 hectares / 57.0 acres

Website: www.pesaent.com

Services: electricity, water, sewer, sewer treatment, street lighting, natural gas, railroad, telephone, security and public transportation.

<table>
<thead>
<tr>
<th>Space</th>
<th>Approximate size</th>
<th>Cost of land</th>
<th>Cost of building</th>
<th>Total cost of land (Approx.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lote 1</td>
<td>3 Hec / 322,000 sq. Ft</td>
<td>$25 dlls/m2 $2.32 dlls/sq ft</td>
<td>$35-40 dlls/sq ft</td>
<td>$747,040 dlls</td>
</tr>
<tr>
<td>Lote 2</td>
<td>4 Hec / 430,000 sq. Ft</td>
<td>$25 dlls/m2 $2.32 dlls/sq ft</td>
<td>$35-40 dlls/sq ft</td>
<td>$997,600 dlls</td>
</tr>
</tbody>
</table>

Current Companies in Park:

- Avances Científicos
- Bul pack de México
- Summit Componentes de Mexico
- ATD
- Ts-tech / Industrias Tricon
2 - CIMA Industrial Park

Contact: Ariel Vela Q.

Phone: (868) 812-8185


Area: 402.0 hectares / 993.34 acres

E-mail: arielvelaq@hotmail.com

Services: Paved streets, street lighting, electricity, electric substation, natural gas, ATM, water treatment, sewer, public transportation, 24 hrs security surveillance, fire station, day care services, pre-school and kindergarten, elementary school, housing for employees, commercial area.

Current Companies in Park:

- Bon Worth International
- Agroquimicos y Equipos
- Bright Finishing
- C.T.S Electro de Matamoros-C.T.S
- Candados Universales de Mexico
- Capro de Mexico
- Castlight de Mexico-Antique St. Lamps
- Componentes Anchia Mexicana
- CRH
- Cyoptics, S. de R.L
- Dura de Mexico
- EDEMSA-Motorola Corporation
- Empresas IAI
- Envases de Tamaulipas
- Fisher Dynamics
- G. Shank de Mexico
- Grupo Dermet- Pochteca
- ILSCO de Mexico
- JL Metal Manufacturing
- Kwalu
- Kearfortt Precisiones Generales de Matamoros
- Kidee de Matamoros
- Maquiladora General de Matamoros- Atoglass-Atofina Chemicals
- Metal Plating de Matamoros
- Metallic solders
- Modern Assembly
- Monsato
- Norco Attachment
- Olson International
- Omniglow de Mexico
- Parker Hannifin de Mexico Il-Parker Seal
- Poliestireno del Noreste,Poliestireno
- Porta Sistemas-Porta Systems Corp.
- Productos Electromecanicos BAC-PEBAC
- Promass America
- Resinoplast North America
- Rosamax
- Spellman de Mexico-
- Starkey de Mexico-Starkey Laboratories
- Stubbing
- Suhm De Mexico
- TAPEX Mexicana- Toyota
- TIDI de Mexico
- Tridonex
- Trisa Comercial S.A de C.V
- Vdo-Vidrio Decorativo Occidental
- Victoreen de Mexico-Ohmite
- VTI Technologies
3 - CYLSA Industrial Park

**Contact:** Oscar Pasman / Aracely Montiel

**E-mail:** armore1012@hotmail.com

**Address:** Ave. Lauro Villar #1372 Esquina Con Alabama. H. Matamoros, Tamps.

**Phone:** (868) 812-2260

**Area:** 12.0 hectares / 29.65 acres

**Current Companies in Park:**
- Burle de Mexico-Burle Industries
- Controles de Matamoros
- Controles Latinoamericanos-Controlam-Invensys Appliance Control
- Electropartes de Matamoros-Patx
- Rol
- Simclar de Mexico
- STS Manufacturas
**4 - Finsa del Norte Industrial Park**

**Contact:** Héctor Salas

**E-mail:** hsalas@finsa.net

**Address:** Av. Michigan #100 Col. Parque Industrial del Norte, H. Matamoros, Tamps.

**Phone:** (868) 810-0124

**Area:** 180.0 hectares / 444.78 acres

**Website:** www.finsa.net

**Services:** 24 hour security, housing, railroad line, day care center, water waste treatment plant, close to international bridge, electricity, water, sewer, gas (natural and propane), telephone.

<table>
<thead>
<tr>
<th>Space</th>
<th>Approximate size</th>
<th>Cost of land</th>
<th>Approx. Total cost of land</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lot 1</td>
<td>According to the project</td>
<td>$28 - $33 dlls/sq ft</td>
<td>---</td>
</tr>
</tbody>
</table>

**Current Companies in Park:**

- AFX Industries
- Autoliv
- Batory de Mexico - Chicago Sweetner
- Bows de México
- Cambridge Internacional
- Cardinal Brands de Mexico
- Collado Ryerson, S.A de C.V
- Delphi Delco Electronics de Mexico - Deltronicos
- Dunhill
- FFW de Mexico-Fontaine Fifth Wheel Corporation
- Grant Productos de Mexico
- HILTI Operaciones de México
- Induspac- Estapack
- Industrias de Productos Perlita - Chicago Metallic Corporation
- Industrias Interlake Handling
- Infra Gases y Productos
- Inteva Products
- ITT Products- Siltech
- Magna- Decofinmex
- Pac-Tek Quality Motors México
- Universal Lighting Technologies
- Puertas y vidrios de Matamoros - Therma Tru Corporation
- Servicios Industriales Nova Link
- Siderurgica del Golfo-SIGOSA
- SPAN International
- Steel Technologies de Mexico
- Stepan de México
- Summit Componentes de Mexico-Summit Polymers
- TRICO Componentes-Trico Products Corporation
5 - Finsa Oriente Industrial Park

Contact: Héctor Salas  
E-mail: hsalas@finsa.net  
Address: Av. Lauro Villar Km. 7.5 Parque Industrial FINSA Oriente, Matamoros, Tamps.  
Phone: (868) 810-0124  
Area: 12.0 hectares / 29.65 acres  
Website: www.finsa.net  

Available Space:

<table>
<thead>
<tr>
<th>Space</th>
<th>Approximate size</th>
<th>Cost of land</th>
<th>Cost of Lease</th>
<th>Appro. Total cost of land</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lote 1</td>
<td>According to the project</td>
<td>$28 - $33 dlls/ft²</td>
<td>$0.35 - $.38 dlls/ft²</td>
<td>---</td>
</tr>
</tbody>
</table>

Current Companies in Park:
- Ampad
- Dura
- Fisher Dynamics
- Kidee de Mexico
- Spellman de México
- Horton – Sliding Doors

6 - Finsa Poniente Industrial Park

Contact: Héctor Salas  
E-mail: hsalas@finsa.net  
Address: Carretera Reynosa Km. 12 H. Matamoros, Tamps.  
Phone: (868) 810-0124  
Area: 100 hectares / 247 acres  
Website: www.finsa.net  

Park in construction

<table>
<thead>
<tr>
<th>Space</th>
<th>Approximate size</th>
<th>Cost of land</th>
<th>Cost of Lease</th>
<th>Approx. Total cost of land</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lote 1</td>
<td>According to the project</td>
<td>$28 - $33 dlls/ft²</td>
<td>$0.35 - $.38 dlls/ft²</td>
<td>---</td>
</tr>
</tbody>
</table>
7 - Las Ventanas Industrial Park

Contact: Andres Garcia

Phone: [US] (956) 546-136

Area: 103.0 hectares / 254.0 acres

Website: www.lasventanasindustrial.com

Services: Water, sewer, underground electrical power, street lighting, telephone, natural gas, security service, waste water treatment plant, treated water loop, high pressure water loop for sprinkler systems, fire hydrants. It will have a mall in the park with banks and restaurants.

<table>
<thead>
<tr>
<th>Space</th>
<th>Approximate size</th>
<th>Rent of land</th>
<th>Cost of Land</th>
<th>Cost of building</th>
<th>Approx. Total cost of land</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lote</td>
<td>80 hec. 8,611,000 sq. Ft</td>
<td>$.40 dlls/sq.ft</td>
<td>$35 dlls/sq.ft</td>
<td>$35-40 dlls/sq ft</td>
<td>-</td>
</tr>
</tbody>
</table>

Current Companies in Park:

- Tyco
- Core Composites
- Shaw Group

8 - Prologis Industrial Park

Contact: Juan Carlos López

Phone: (899) 921-9760

Area: 120.45 hectares / 297.34 acres

Website: www.prologis.com

Park in construction.
## Labor

### Overview of Key Factors

<table>
<thead>
<tr>
<th></th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Labor Cost – Unskilled (US$/hr) Fully Burdened</td>
<td>$1.13</td>
<td>$1.30</td>
<td>$2.30</td>
<td>$2.30</td>
</tr>
<tr>
<td>Labor Cost – Skilled (US$/hr) Fully Burdened</td>
<td>$2.33</td>
<td>$2.35</td>
<td>$4.78</td>
<td>$4.78</td>
</tr>
<tr>
<td>Labor Cost – Professional (US$/hr) Fully Burdened</td>
<td>$9.96</td>
<td>$16.30</td>
<td>$16.30</td>
<td>$16.30</td>
</tr>
<tr>
<td>Local Turnover-Unskilled (% / year)</td>
<td>2-4%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Local Turnover-Skilled (% / year)</td>
<td>1-3%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Local Turnover-Indirect (% / year)</td>
<td>4-6%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Percentage with college degree</td>
<td></td>
<td></td>
<td></td>
<td>16.2%</td>
</tr>
<tr>
<td>Average Industrial Park Land Cost (US$/m2)</td>
<td>$20-35</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Average lease rate of building in Industrial Parks</td>
<td></td>
<td></td>
<td></td>
<td>$.35 -.44</td>
</tr>
<tr>
<td>Cost of KwH (US$)</td>
<td></td>
<td></td>
<td></td>
<td>$0.065</td>
</tr>
<tr>
<td>Cost of water (US$/m3)</td>
<td></td>
<td></td>
<td></td>
<td>$1.42</td>
</tr>
<tr>
<td>Local Turnover-Unskilled (% / year)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Local Turnover-Skilled (% / year)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Local Turnover-Indirect (% / year)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Industrial Parks</td>
<td></td>
<td></td>
<td></td>
<td>8</td>
</tr>
<tr>
<td>Number of Industrial Parks in construction</td>
<td></td>
<td></td>
<td></td>
<td>2</td>
</tr>
<tr>
<td>Econ Active Population (2007)</td>
<td>275,962</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Econ Active Population in Manufacturing Industry (2005)</td>
<td>65,141</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Available Skilled Workforce

<table>
<thead>
<tr>
<th>Year</th>
<th>Skilled Workforce</th>
</tr>
</thead>
<tbody>
<tr>
<td>2007</td>
<td>10,803</td>
</tr>
<tr>
<td>2008</td>
<td>13,937</td>
</tr>
<tr>
<td>2009</td>
<td>24,402</td>
</tr>
<tr>
<td>2010</td>
<td>28,539</td>
</tr>
</tbody>
</table>

**Matamoros**
### Fully-Loaded Hourly Wage, 2010

<table>
<thead>
<tr>
<th></th>
<th>Indirect Personnel</th>
<th>General Employee</th>
<th>Trainee</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Daily wage</strong></td>
<td>$ 14.01</td>
<td>$ 11.81</td>
<td>$ 9.31</td>
</tr>
<tr>
<td><strong>Fringe Benefits</strong></td>
<td>$  8.75</td>
<td>$  8.75</td>
<td>$  8.75</td>
</tr>
<tr>
<td>Production bonus</td>
<td>$  6.25</td>
<td>$  6.25</td>
<td>$  6.25</td>
</tr>
<tr>
<td>Punctuality and Attendance</td>
<td>$  2.50</td>
<td>$  2.50</td>
<td>$  2.50</td>
</tr>
<tr>
<td><strong>INFONAVIT (Housing Fund 5%)</strong></td>
<td>$   1.14</td>
<td>$   1.03</td>
<td>$   0.90</td>
</tr>
<tr>
<td><strong>Payroll Tax (2%)</strong></td>
<td>$   0.28</td>
<td>$   0.24</td>
<td>$   0.19</td>
</tr>
<tr>
<td><strong>Social Security (IMSS)</strong></td>
<td>$   4.93</td>
<td>$   4.52</td>
<td>$   4.06</td>
</tr>
<tr>
<td>In-kind fixed fee</td>
<td>$   1.47</td>
<td>$   1.47</td>
<td>$   1.47</td>
</tr>
<tr>
<td>In-kind excess</td>
<td>$   0.01</td>
<td>$  -</td>
<td>$  -</td>
</tr>
<tr>
<td>Cash benefits</td>
<td>$   0.16</td>
<td>$   0.14</td>
<td>$   0.13</td>
</tr>
<tr>
<td>Pensioners and Beneficiaries</td>
<td>$   0.24</td>
<td>$   0.22</td>
<td>$   0.19</td>
</tr>
<tr>
<td>Handicap and life</td>
<td>$   0.40</td>
<td>$   0.36</td>
<td>$   0.32</td>
</tr>
<tr>
<td>Risk Premium</td>
<td>$   0.11</td>
<td>$   0.10</td>
<td>$   0.09</td>
</tr>
<tr>
<td>Day-care and social benefits</td>
<td>$   0.23</td>
<td>$   0.21</td>
<td>$   0.18</td>
</tr>
<tr>
<td>Retirement Insurance</td>
<td>$   0.46</td>
<td>$   0.41</td>
<td>$   0.36</td>
</tr>
<tr>
<td>Old age</td>
<td>$   0.72</td>
<td>$   0.65</td>
<td>$   0.57</td>
</tr>
<tr>
<td>Vacation (6 days/yr.)</td>
<td>$   0.27</td>
<td>$   0.23</td>
<td>$   0.18</td>
</tr>
<tr>
<td>Vacation premium (25%)</td>
<td>$   0.07</td>
<td>$   0.06</td>
<td>$   0.04</td>
</tr>
<tr>
<td>Christmas Bonus (15 days/yr.)</td>
<td>$   0.81</td>
<td>$   0.68</td>
<td>$   0.54</td>
</tr>
<tr>
<td>Total in Mexican Pesos</td>
<td>$  30.26</td>
<td>$  27.31</td>
<td>$  23.97</td>
</tr>
<tr>
<td><strong>Total in US Dollars</strong></td>
<td>$   2.34</td>
<td>$   2.11</td>
<td>$   1.86</td>
</tr>
</tbody>
</table>

*Note: Pesos converted to dollars using FIX exchange rate as determined daily by the Bank of Mexico.*
IT ALL STARTS HERE

Automotive & Auto parts

Automotive & Auto parts manufacturing cluster has been the backbone of the regional industry, and is one of the clusters identify by the State of Texas, State of Tamaulipas, CODEM & BEDC as part of a long-term, strategic job creation plan.

This cluster is made up of various sub-clusters: Metal Stamping, Plastic Injection Molding & Finishing. The regions recognized universities and technical colleges, highly trained workforce, strong government and private business support, and a thriving business climate make the Brownsville-Matamoros area a national and global site for the automotive industry.

Products:
- Radios
- Dashboards
- Switches
- Gaskets
- Steering Wheels
- Remanufacturing
- Sensors
- Lighting modules

Top Industry Employers
1. Delphi Automotive
2. Dura Automotive
3. Autoliv
4. Inteva
5. Trico Products
6. Magna / Decofimex
7. CRH
8. Fisher Dynamics
9. VTI
10. Kongsberg Company
11. CTS

Recent Industry Trends

2005 to present: 15 new operations have established in the region.
2009: Autoliv & TAPEX Toyota start operations.
2008: Inteva buys Delphi Componentes and expands operations to 250,000 sq. ft.
2007: A total of 450,000 sq. ft. was developed among CRH, Dura Automotive & Fisher Dynamics.
2006: Delphi opens engineering center for interior system technology.
Metal Fabrication & Related

Metal Fabrication cluster has been the backbone of the regional industry, and is one of the clusters identified by the State of Texas, State of Tamaulipas, CODEM & BEDC as part of a long-term, strategic job creation plan.

This cluster is made up of various sub-clusters: Metal Stamping, Heavy Fabrication, Recycling & Finishing. The regions recognized universities and technical colleges, highly trained workforce, strong government and private business support, and a thriving business climate make the Brownsville-Matamoros area a national and global site for the metal fabrication related industries.

Products
- Metal Stamping
- Ship Dismantling
- Metal Recycling
- Metal Finishing Treatments
- Industrial Joist
- Oil Rings Manufacturing & Repair
- Industrial Filtration Systems
- Pipes for Oil & Gas Industry

Industry Employers
- Keppel Amfels
- Collado Ryerson
- Shaw Group
- Steel Technologies
- Gobar Systems
- Olson international
- National Electric Coil
- Siderurgica del Golfo
- Tella Tool
- American Welding / Durr Filters
- G-Shank
- Bright Finishing

Recent Industry Trends
2010  Olson and Fisher Dynamic expansions.
2009  Hilti and Inteva start operations
2008  Atlantic Durant announce their new facility in Matamoros
2007  Tella Tool announced they will expand their services with a 1,000 ton press.
2007  Shaw group announced the construction of 400K sq. ft building with the creation of 1,200 jobs
2006  AMFELS opens an Engineering center in Matamoros
2005  AMFELS announced the creation of 1,500 jobs in Brownsville within the next 3 years
IT ALL STARTS HERE

Nanotechnology, Semiconductors, Aerospace Manufacturing

Products
- Actuators
- Guiding systems
- Seat covers
- Components
- Custom Electronic
- Silicone key pads
- Fiber optics
- Semiconductors
- Bio Chemicals

Industry Employers
1. Kearfott Precisiones
2. Mecanismos Sincronizados
3. Cyoptics
4. Littlefuse
5. Cedro de Mexico
6. Siltech

Recent Industry Trends
*The University of Texas in Brownsville will invest 17 million USD in the ITEC for a gravitational wave astronomy center that is funded by NASA and NSF.
*Texas State Technical College offers Aviation Maintenance Technology and Biomedical Engineering Technology programs where 30 students graduated in 2008.
2008: 8 million USD investment in Airport infrastructure to enhance MRO, component manufacturing and assembly, pilot training and general aviation companies.
2005: Kearfott Precisiones expands 50,000 sq. ft. for their guiding systems product.
2001: Cyoptics build a 80,000 sq. ft. facility.
Medical Device Manufacturing cluster is a growing regional industry, and one of the clusters identified by the State of Texas, State of Tamaulipas, CODEM & BEDC as part of a long-term, strategic job creation plan.

This cluster is made up of various sub-clusters: Pharmaceuticals, Plastic Injection Molding, Research & Development. The regions recognized universities and technical colleges, highly trained workforce, strong government and private business support, and a thriving business climate make the Brownsville-Matamoros area a national and global site for the automotive industry.

**Products**
- Hearing Aids
- Respiratory Systems
- Blood Bags
- Orthopedic supports
- Power tubes
- Laboratory Equipment
- Disposable Protection products
- Headwalls
- Hospital Beds

**Industry Employers**
1. Starkey (2 Plants)
2. Burle Industries
3. Core Products
4. Sloan Medical
5. Pari
6. Advance Scientific

**Recent Industry Trends**
- 2011: Joerns Healthcare Start Operations
- 2009: Starkey Expansion
- 2008: Advanced Scientific Start operations
Matamoros Economic Development Committee

Cuarto #1609 Herrera y Constitución

Zona Centro H. Matamoros, Tamaulipas MEXICO C.P. 87300

Mexico Ph:(868) 816-0101, 816-5595, 816-5596

USA Ph: (956) 465-0395

info@codem.org  www.codem.org